

Prairie du Chien Memorial Hospital
705 East Taylor Street
Prairie du Chien, WI 53821
(608) 326-2431

Type: GMS
Control: Other Not for Profit
Fiscal Year: 07/01/01 to 06/30/02

County: Crawford
Analysis Area: Southwestern (5B)
Volume Group: 3

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	49.6%	57.4%	0.86	54.5%	0.91	33.3%	1.49	54.9%	0.90
Obstetrics	42.1%	39.6%	1.06	33.3%	1.27	20.6%	2.05	41.7%	1.01
Pediatrics	. %	48.0%	.	29.9%	.	13.4%	.	. %	.
Total hospital	49.8%	55.9%	0.89	46.8%	1.07	31.9%	1.56	53.8%	0.93
Average Census (Patients)									
Adult medical-surgical	7.4	30.4	0.24	15.5	0.48	7.7	0.96	8.2	0.90
Obstetrics	1.3	3.9	0.33	1.9	0.67	0.9	1.43	1.3	1.01
Pediatrics	0.0	1.8	0.00	0.9	0.00	0.1	0.00	0.0	.
Total hospital	21.4	55.4	0.39	28.1	0.76	10.4	2.06	23.1	0.93
Average Length of Stay (Days)									
Adult medical-surgical	3.5	3.9	0.89	3.4	1.04	3.3	1.07	3.6	0.97
Obstetrics	2.3	2.4	0.97	2.3	0.99	2.2	1.03	2.3	1.01
Pediatrics	.	2.4	.	2.6	.	1.9	.	.	.
Total hospital	6.2	4.3	1.43	3.8	1.65	3.0	2.05	6.3	0.99
Surgical Operations									
Inpatient	197	1,424	0.14	465	0.42	218	0.90	208	0.95
Outpatient	822	3,187	0.26	1,711	0.48	963	0.85	668	1.23
Inpatient as % of all surgeries	19.3%	30.9%	0.63	21.4%	0.90	18.5%	1.05	23.7%	0.81
Outpatient Visits									
Non-emergency visits	22,770	75,046	0.30	33,009	0.69	24,411	0.93	17,944	1.27
Emergency visits	7,716	14,086	0.55	7,302	1.06	5,581	1.38	7,642	1.01
Full-time Equivalents (FTEs)									
Administrators	2.0	14.8	0.13	7.1	0.28	5.1	0.39	2.0	1.00
Nurses, licensed	54.1	160.1	0.34	111.0	0.49	40.3	1.34	59.6	0.91
Ancillary nursing personnel	32.8	54.3	0.60	37.6	0.87	13.8	2.38	23.3	1.41
All other personnel	137.6	384.2	0.36	283.4	0.49	94.8	1.45	139.7	0.99
Total FTEs	226.6	613.5	0.37	439.1	0.52	154.0	1.47	224.5	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.3	14.6	0.70	14.7	0.70	20.5	0.50	10.5	0.98
Nurses, licensed	278.2	157.9	1.76	231.6	1.20	161.4	1.72	313.5	0.89
Ancillary nursing personnel	168.6	53.6	3.15	78.4	2.15	55.4	3.04	122.4	1.38
All other personnel	707.3	378.9	1.87	591.3	1.20	380.1	1.86	734.5	0.96
Total FTEs	1164.2	605.0	1.92	916.0	1.27	617.4	1.89	1180.9	0.99

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	43	Health maintenance		Beds set up and staffed	6	Bassinets	4
Discharges	1,473	organization (HMO)	Yes	Discharges	195	Total births	179
Inpatient days	7,820	Preferred Provider		Inpatient days	1,787	Newborn days	394
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 06/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	15	777	2,713	49.6%	7.4	3.5
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	1	1	35	202	55.3%	0.6	5.8
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	3	199	461	42.1%	1.3	2.3
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	4	177	329	22.5%	0.9	1.9
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	2	20	141	4,115	56.4%	11.3	29.2
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	2	0	2.0	Radiological services personnel	4	4	6.8
Physicians and dentists	2	0	2.0	Occupational therapists	1	2	2.5
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	2	0	2.0
Registered nurses	30	41	52.9	Physical therapists	2	1	2.8
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	3	0	3.0
Licensed practical nurses	0	2	1.3	Recreational therapists	0	0	0.0
Ancillary nursing personnel	24	24	32.8	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	1	2	2.3
Nurse Practitioners	0	0	0.0	All other health professionals	9	3	10.2
Medical records personnel	7	1	7.9	All other personnel	73	26	89.3
Pharmacy personnel	2	0	2.0	-----			
Clinical laboratory personnel	5	3	6.8	TOTAL	167	109	226.6

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$21,765,126	Cash and cash equivalents	\$2,390,000	Current liabilities	\$1,473,519
Less deductions	7,012,256	Net Patient receivables	2,522,702	Long-term debt	0
Net patient revenue	14,752,870	Other receivables	96,646	Other liabilities	431,872
Plus other revenue	2,823,313	Land, bldgs and equip: Net	10,024,593	Subtotal	1,905,391
Total revenue	17,576,183	Other assets	12,045,376		
Less expenses	15,695,228			Unrestricted fund balance	25,173,926
Nonoperating gains/losses	526,924	Total Assets	\$27,079,317	Total liabilities & fund balance	\$27,079,317
Net Income	\$2,407,879			Restricted fund balances	\$126,030

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 5B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$10,531,652]	48.4%	41.7%	1.16	45.3%	1.07	41.1%	1.18	54.1%	0.89
Medical Assistance [\$1,244,785]	5.7%	9.0%	0.63	6.7%	0.85	8.2%	0.70	4.7%	1.22
Commercial [\$8,346,781]	38.3%	43.2%	0.89	37.4%	1.03	45.2%	0.85	34.3%	1.12
All other [\$1,641,908]	7.5%	6.1%	1.24	10.5%	0.72	5.5%	1.38	6.9%	1.09
Deductions as % of Total Gross Patient Revenue									
Medicare [\$5,583,745]	25.7%	23.7%	1.08	24.0%	1.07	20.7%	1.24	28.8%	0.89
Medical Assistance [\$868,401]	4.0%	6.0%	0.67	4.5%	0.89	4.6%	0.86	3.1%	1.28
Commercial [\$271,819]	1.2%	9.4%	0.13	6.0%	0.21	7.3%	0.17	0.9%	1.32
Charity care [\$135,000]	0.6%	1.2%	0.51	0.6%	1.01	0.7%	0.89	0.5%	1.33
All other [\$153,291]	0.7%	1.4%	0.50	2.3%	0.31	0.5%	1.31	0.6%	1.11
Total deductions [\$7,012,256]	32.2%	41.7%	0.77	37.4%	0.86	33.8%	0.95	34.0%	0.95
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	16.1%	5.1%	3.16	4.8%	3.34	4.2%	3.85	16.9%	0.95
Net gains/losses as % of net income	21.9%	5.3%	4.13	5.0%	4.39	3.5%	6.17	26.8%	0.82
Expenses as % of Total Expenses									
Salary/fringe benefit[\$9,669,902]	61.6%	47.8%	1.29	48.5%	1.27	51.3%	1.20	59.3%	1.04
Supplies and services[\$4,477,040]	28.5%	40.5%	0.70	42.1%	0.68	35.9%	0.80	30.5%	0.93
Capital component [\$1,114,562]	7.1%	8.7%	0.82	5.6%	1.28	9.2%	0.77	7.2%	0.98
Bad debt [\$433,724]	2.8%	3.0%	0.93	3.8%	0.74	3.6%	0.76	2.9%	0.95
Fiscal Statistics									
Operating margin	10.7%	6.1%	1.77	9.5%	1.13	7.1%	1.50	11.1%	0.97
Total hospital profit margin	13.3%	6.4%	2.09	10.0%	1.34	7.4%	1.81	14.6%	0.91
Return on equity	9.6%	10.0%	0.96	15.2%	0.63	9.9%	0.97	11.0%	0.87
Current ratio	6.8	2.5	2.67	5.5	1.22	3.8	1.76	8.4	0.81
Days in net patient accounts receivable	62.4	57.8	1.08	72.9	0.86	62.9	0.99	.	.
Average payment period	36.6	52.6	0.70	58.7	0.62	51.0	0.72	46.1	0.79
Equity financing	93.0%	56.2%	1.65	54.1%	1.72	55.6%	1.67	91.7%	1.01
Long-term debt to equity ratio	0.0	0.5	0.00	0.1	0.00	0.6	0.00	0.0	0.00
Times interest earned	.	5.0	.	20.0	.	5.0	.	.	.
Total asset turnover	0.6	0.9	0.74	0.8	0.79	0.7	0.87	0.7	0.98
Average age of plant: years	7.4	9.5	0.78	13.1	0.56	9.1	0.81	6.6	1.13
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	14.8%	.
Output gross rev (% of total gross pt. rev)	47.9%	44.1%	1.09	43.9%	1.09	61.8%	0.77	40.5%	1.18
Net Revenue Statistics									
Inpatient net revenue per discharge	\$5,731	\$7,870	0.73	\$7,442	0.77	\$4,633	1.24	\$5,727	1.00
Inpatient net revenue per day	\$1,955	\$1,834	1.07	\$2,118	0.92	\$1,631	1.20	\$1,867	1.05
Outpatient net rev per visit	\$247	\$343	0.72	\$413	0.60	\$306	0.81	\$234	1.06